

BOARD OF REGENTS
for
KENTUCKY STATE UNIVERSITY



Meeting of the Board of Regents
Thursday, October 8, 2026
10 a.m. EST

Julian M. Carroll Academic Services Building, 2nd Floor
400 East Main Street
Frankfort, Kentucky 40601

KENTUCKY STATE UNIVERSITY MISSION STATEMENT

Provide transformative educational experiences to prepare graduates for making meaningful contributions to society.

Kentucky State University is a public, research-comprehensive, historically black, 1890 land grant institution.

KENTUCKY STATE UNIVERSITY VISION STATEMENT

Foster Innovation and Inspire Leaders to Advance the Commonwealth and the World.

KENTUCKY STATE UNIVERSITY CORE VALUES

- Compassion, Communication, Commitment, and Collaboration
- Ethical and Moral Responsibility
- Intentional Actions
- Excellence and Innovation
- Impactful Community Engagement
- Holistic Professional Development

KENTUCKY STATE UNIVERSITY

BOARD MEMBERS

Ms. Tammi Dukes (2027)
Mr. Matthew Grimshaw (2030)
Mr. Edward Fields (2026), Staff Regent
Mr. Edward Hatchett, Esq. (2031)
Mr. Jason Moseley (2026)
Dr. Charles Moyer (2027)
Mr. Jonathan Rabinowitz, Esq. (2030)
Mr. Robert Ramsey, Sr. (2028)
Ms. Joan "Toni" Stringer, Esq. (2028)
Dr. James Obielodan (2028)
Mr. Edward Fields (2026), Staff Regent
Mr. Kylan Richard (2027), Student Regent

KENTUCKY STATE UNIVERSITY

ELECTED BOARD OFFICERS

Ms. Tammi Dukes, *Chairperson*
Mr. Edward Hatchett, Esq., *Vice Chairperson*

Ms. Nicole Sergent, Esq., *Secretary*
Dr. Heather Bigard, *Treasurer*

KENTUCKY STATE UNIVERSITY

INSTITUTIONAL OFFICERS

Dr. Koffi C. Akakpo

Nineteenth President

Dr. Michael D. Dailey

Provost and Vice President of Division of Academic Affairs

Dr. Heather Bigard

Vice President of Finance and Administration/ CFO

Mr. Michael R. DeCourcy

Vice President of Institutional Advancement and External Relations

Dr. Wendy D. Dixie

Vice President of Information Technology and Chief of Staff

Mr. Adam Smith

Vice President of Enrollment Management & Student Success

Ms. Nicole Sergent

General Counsel



KENTUCKY STATE UNIVERSITY BOARD OF REGENTS

KENTUCKY STATE UNIVERSITY BOARD OF REGENTS REGULAR MEETING

*** Meeting Will be Conducted in Person and by videoconference ***

Thursday, October 8, 2026
10:00 a.m. EST

Board of Regents Room
Julian M. Carroll Academic Services Building
2nd Floor, 400 East Main Street
Frankfort, Kentucky 40601
(Primary Physical Location)

Zoom Link: <https://kysu.zoom.us/j/96172741463>

Webinar ID: 961 7274 1463

One Tap Mobile: US: +13052241968,,96172741463# US

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- | | |
|---|---|
| 1. Call to Order | Regent Tammi Dukes
Board Chair |
| 2. Roll Call | Ms. Nicole Sergent
Board Secretary and
General Counsel |
| 3. Consent Agenda | Attorney Sergent |
| A. Minutes from Previous Board Meetings (Action) | |
| i. August 6, 2026 Board Retreat Meeting | |
| ii. August 7, 2026 Regular Board Meeting | |
| B. Division of Finance (Action) | |
| i. President's Expenses | |
| ii. Purchase Orders over \$250,000 | |
| iii. Shauntee Hall Resource Allocation | |
| 4. Informational and Action Items | |
| A. University Senate Reports | |
| i. Staff Senate Report
(Information Item) | Ms. Jameelah Means
Staff Senate Vice President |
| ii. SGA Report
(Information Item) | Regent Kylan Richard
SGA President |

B. Division of Finance & Administration Updates

- i. FY25 Audit Update
- ii. FY26 & FY27 E&G Auxiliary Budget Report
- iii. Approve purchase of property

Dr. Heather Bigard

VP of Finance and Administration,
CFO, Board Treasurer

C. Division of Academic Affairs

- i. Agriculture Business Data Science Certificate Program Approval (Action Item)
- ii. Academic Program Accreditation Update

Dr. Michael Dailey

Provost and VP of
Academic Affairs

D. Student Affairs Updates

- i. Presentation

Mr. Adam Smith

VP of Enrollment Management
& Student Success

E. Athletics Update

Mr. Grant Stepp

Athletic Director

5. Legal and Personnel Matters (Closed Session)

Pending and Possible Litigation under KRS 61.810(1)(c), (f), and (m) for proposed or pending litigation, personnel actions that may result in appointment or dismissal, and to discuss records exempted from disclosure.

Chair Dukes

6. Closing Remarks

Chair Dukes

7. Adjournment

Chair Dukes

KENTUCKY STATE UNIVERSITY BOARD OF REGENTS

ANNUAL RETREAT

*** Meeting Was Conducted in Person and Videoconference ***

Thursday, August 6, 2026

9:00 a.m. EST

Franklin County Health Department

851 East-West Connector

Frankfort, Kentucky 40601

MINUTES

1. Call to Order

- The Board of Regent's Chair, Regent Tammi Dukes, called the meeting to order at 9:12 a.m.

2. Roll Call

The Board's Secretary, Nicole Sergent, called the roll:

Regent Tammi Dukes	Present
Regent Edward Fields	Present
Regent Matthew Grimshaw	Not Present
Regent Edward Hatchett	Present
Regent Jason Moseley	Present (later videoconference)
Regent Charles Moyer	Present
Regent Jonathan Rabinowitz	Present
Regent Robert Ramsey, Sr.	Not Present
Regent James Obielodan	Present
Regent Joan "Toni" Stringer	Present (Appeared later in person)

- Six (6) Regents were in attendance and present at roll call. A quorum was therefore established. Regent Moseley later joined by videoconference, and Regent Stringer later joined in person.

3. State of the University – Key Performance Indicators.

- Chair Dukes spoke briefly and turned it over to Dr. Koffi Akakpo.

A. Dr. Koffi C. Akakpo, President.

- Dr. Akakpo provided a brief overview of the past year at Kentucky State University. He acknowledged that the University experienced a challenging year marked by campus safety incidents and concerns regarding the institution's future. Despite those challenges, he noted there was much to celebrate throughout the year.

B. Dr. Michael D. Dailey, Provost and Vice President of Academic Affairs.

Dr. Dailey highlighted several accomplishments, including:

- The largest graduating class in University history.
- Seven of the last 10 commencement valedictorians being student-athletes, including both the valedictorian and salutatorian in 2026.
- A third-place finish in a national supply chain competition.
- Recognition as a National Bee Campus.
- Carnegie recognition as the third-largest research-producing institution and third-largest research revenue-generating institution in Kentucky.
- Development of the state's largest land reclamation project in Martin County.
- Creation of a hay testing laboratory in Barren County that has expanded services to 14 additional counties.

Additional academic achievements included:

- Launch of five new market-driven academic programs.
- Growth in student internships from 89 to 109 in one year.
- Continued progress of the engineering program, with its first undergraduate and graduate graduates expected in Spring 2027.
- Implementation of the 4+1 accelerated degree initiative.
- Participation in the Thurgood Marshall College Fund SOAR Program serving approximately 40 students.
- Opportunities for Kentucky State University to further explore a polytechnic educational model and the potential benefits to students and workforce outcomes.
- Regent Moyer asked questions regarding international opportunities, which were

addressed by Dr. Dailey and Dr. Akakpo.

- Dr. Akakpo discussed enrollment challenges and reported that the University did not meet its enrollment target of 3,500 students. Fall enrollment reached approximately 2,800 students, rose to approximately 2,900 students during the spring semester, and concluded the year at 2,838 students. He noted that external factors, including Senate Bill 185 and recent institutional challenges, impacted enrollment performance.
- Dr. Akakpo further stated that the University's new Interim Vice President for Enrollment Management and Student Success, Mr. Adam A. Smith, would develop a comprehensive Strategic Enrollment Management Plan.
- Chair Dukes asked whether enrollment goals should be reassessed in light of Senate Bill 185. Dr. Akakpo responded to the question.

4. Election of Board Chair, Vice Chair, Treasurer and Secretary.

- Chair Dukes opened nominations for Board Chair, Vice Chair, Treasurer, and Secretary.
- Regent Fields nominated Regent Tammi Dukes to continue serving as Chair. Regent Dukes accepted the nomination.
- Regent Fields nominated Regent Edward Hatchett to serve as Vice Chair. Regent Hatchett accepted the nomination.
- Chair Dukes noted that the Board has traditionally appointed the Chief Financial Officer as Treasurer and the General Counsel as Secretary. She asked whether the Board wished to make any changes to that practice.
- Board members expressed support for maintaining the current arrangement.

Chair Dukes summarized the proposed slate of officers as follows:

- Regent Tammi Dukes, Chair
- Regent Edward Hatchett, Vice Chair
- Dr. Heather Bigard, Treasurer
- Ms. Nicole Sergent, Secretary
- Regent Obielodan moved to approve the slate of nominees. Regent Fields seconded the motion. There were no objections, and the motion passed.

5. SACSCOC Update.

Dr. Stephen L. Pruitt, President of the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC), provided an accreditation update.

Dr. Pruitt reviewed the Commission's guiding priorities:

- Students First, Always
- Strengthening Trust and Transparency
- Modernizing Processes While Maintaining Rigor
- Supporting Innovation and Workforce Alignment
- Positioning the Commission as the Gold Standard

He discussed accreditation purposes, including quality assurance, standards compliance, and the Commission's gatekeeping responsibilities, as well as the characteristics of accreditation and the reaffirmation process.

Dr. Pruitt also reviewed the proposed Accreditation Innovation Modernization (AIM) regulations, including areas of alignment and potential misalignment.

Additional topics included:

- Workforce initiatives
- Reduced-credit-hour degree programs
- Credit transfer consortium efforts
- Proposed revisions to accreditation standards
- Elimination of the Quality Enhancement Plan (QEP)
- Potential changes to accreditation review cycles

Regents Fields, Obielodan, Hatchett, and Moyer asked questions and provided comments throughout the discussion.

Dr. Pruitt concluded by encouraging the University to leverage its data, identify a unique niche, embrace its HBCU heritage, and continue making sound strategic decisions.

6. Swearing-in of New Regent.

- Secretary Nicole Sergent administered the oath of office to Mr. Kylan Richard, President of the Student Government Association, who will serve as the student representative on the Board of Regents.

7. Board Governance Training.

Ms. Rose Mercier of Governance Coach, Inc. provided governance training to the Board.

Topics included:

- Policy Governance Overview
- Evolution of Governance Models
- Framework for Board Effectiveness
- Roles and Responsibilities of Trustees
- Policy Governance versus Traditional Governance
- Risk Management
- Board Accountability
- Presidential Evaluation
- Effective Delegation

Chair Dukes facilitated discussion regarding the Board's current governance position and future aspirations. Regents Rabinowitz and Hatchett provided comments regarding where they believed the Board currently falls along the governance continuum.

Ms. Mercier concluded with recommendations for effective governance and reflections on Board leadership.

8. Title IX Training.

Ms. Stephanie Carpenter, HR Manager and Interim Title IX Coordinator, presented an overview of Title IX and its significance from a governance perspective.

She discussed:

- Protection against sex discrimination and harassment
- Maintaining campus trust and institutional reputation

- Risk mitigation and federal funding compliance
- Appropriate Regent responses when receiving complaints
- Governance oversight responsibilities
- Privacy and confidentiality considerations

Ms. Carpenter concluded with a compliance review and emphasized that reports should be directed to the Title IX Coordinator rather than the President.

Regent Obielodan and Chair Dukes asked questions regarding Title IX procedures and reporting mechanisms, including discussion of a new reporting hotline.

9. Update on Asset Preservation & Capital Construction Initiatives.

Mr. Jack McNear, Associate Vice President for Capital Planning and Facilities Management, provided an update on campus construction and renovation projects.

Projects discussed included:

- Chandler Hall Renovation (\$8.9 million)
- Academic Services Building Roof and Window Replacement (\$2 million)
- Bradford Hall Renovation
- McCullin Hall Exterior and Window Renovation (\$2.4 million)
- Campus Pavement Improvements (\$3 million)
- Exum Center Exterior Renovation (\$1.36 million)
- Shauntee Hall Engineering Facility Renovation (\$15.68 million)
- Campus Door Access Project (\$1.5 million)
- Betty White Hall Renovation (\$2.85 million)
- Carver Hall Polytechnic Building Project (\$22.5 million)
- The HALL Innovation Center Renovation (\$22.5 million)

Mr. McNear also discussed plans for enhanced campus access control, including a secured south entrance utilizing card-swipe technology.

Chair Dukes asked several questions regarding construction timelines, parking improvements, campus security, and future development plans.

10. Expanding KSU Outreach: Cooperative Extension Across the Commonwealth.

A. Dr. Avinish Tope, Associate Dean and Associate Professor in the College of Agriculture, Health and Natural Resources.

- Dr. Tope provided an overview of Cooperative Extension programs and services throughout Kentucky.

Highlights included:

- Service delivery in partnership with the University of Kentucky across all 120 counties.
- Research and technical assistance supporting farmers, families, youth, and communities.
- Kentucky State University's nationally recognized focus on small-scale and limited-resource farmers.
- Growth of the hay testing laboratory in Barren County.
- Expanded opportunities for collaborative grant-funded research with other institutions.

Dr. Tope discussed priorities relating to stakeholder engagement, research integration, public awareness, and community partnerships.

B. Dr. Tyrell Kahan, Associate Extension Administrator.

Dr. Kahan discussed funding sources, departmental operations, and program outcomes.

Highlights included:

- More than 234,000 contacts statewide during calendar year 2025, representing a 47% increase from 2024.
- Training and engagement of more than 3,000 youth participants.
- Continued success of the Kentucky Agricultural Development Board Small Farms Grant Program, which has distributed more than \$5 million since 2012.

Upcoming programs include:

- Ag Roundup
- Urban Growers Program
- Tates Creek Middle School Partnership
- Youth Innovators Empowering Agriculture Across America Summer Camp

- Urban Green Careers Training Program
- Small Farms Conference in Eastern Kentucky

11. President’s Performance Evaluation/Board of Regents Self-Evaluation.

- Chair Dukes reminded Regents to complete and return all required evaluation and disclosure documents, including:
- President's Performance Evaluation
- Board Self-Evaluation
- Conflict of Interest Disclosure
- Confidentiality Agreement

Chair Dukes asked Regents to review the President's evaluation materials prior to discussion during closed session at the Board meeting the following day.

12. Adjournment.

- Chair Dukes made final comments on her re-appointment as Board Chair and expressed appreciation for the Board’s continued commitment to the University.
- Chair Dukes asked for a motion to adjourn. Regent Fields made the motion, and Regent Stringer seconded. The motion carried unanimously.
- The meeting adjourned at 3:29 p.m.

Submitted by:

Nicole Sergent, Secretary
Board of Regents
Kentucky State University

Regent Tammi Dukes, Chair
Board of Regents
Kentucky State University

_____ Approved with no corrections

_____ Approved with corrections

KENTUCKY STATE UNIVERSITY
BOARD OF REGENTS REGULAR MEETING

*** Meeting Was Conducted in Person and Videoconference ***

Friday, August 7, 2026

10:00 a.m. EST

Board of Regents Room
Julian M. Carroll Academic Services Building
2nd Floor, 400 East Main Street
Frankfort, Kentucky 40601
(Primary Physical Location)

MINUTES

1. Call to Order

- The Board of Regent's Chair, Regent Tammi Dukes, called the meeting to order at 10:05 a.m.

2. Roll Call

The Board's Secretary, Nicole Sergent, called the roll:

Regent Tammi Dukes	Present
Regent Edward Fields	Present
Regent Matthew Grimshaw	Present
Regent Edward Hatchett	Present
Regent Jason Moseley	Present
Regent Charles Moyer	Present
Regent Jonathan Rabinowitz	Present
Regent Robert Ramsey, Sr.	Not Present
Regent James Obielodan	Present
Regent Joan "Toni" Stringer	Present
Regent Kylan Richard	Present

- Ten (10) Regents were in attendance and present at roll call. A quorum was therefore established.
- Chair Dukes noted that agenda approval was not required for this regular meeting and moved the CPE and KSU Collaboration Update forward on the agenda.

3. CPE and KSU Collaboration. Dr. Aaron Thompson, President of Council on Postsecondary Education.

Presenter: Dr. Aaron Thompson, President of CPE.

Key Highlights

- Reviewed collaboration efforts beginning in 2021.
- Noted CPE assistance in securing:
 - \$23 million loan for KSU, with hopes for future forgiveness by the General Assembly.
 - \$15 million cash investment for modernization efforts.
- Reported growth in online education to approximately 650 students.
- Discussed audit-related costs and expectation of completing the FY25 audit soon.
- Highlighted over \$180 million in state investments since 2022 for infrastructure, including the health sciences building that included:
 - \$55 million in design funds going towards residence hall renovations.
 - \$105 million in capital and in dollars of which \$5 million went towards refurbishing the online offerings and build out the rest of the polytechnic initiative development.
- Discussed implementation of:
 - Polytechnic education model
 - Three-year degree options
 - Work-based learning partnerships
 - Addressed faculty staffing concerns and performance-based funding metrics.
- Regents asked questions regarding:
 - Areas of study versus academic programs and majors
 - Faculty recruitment and funding
 - Performance-based funding outcomes
 - Workforce development initiatives

4. Approval of Consent Agenda.

Items Approved:

- May 28, 2026 Special Board Meeting Minutes
- June 30, 2026 Special Board Meeting Minutes
- June 12, 2026 Regular Board Meeting Minutes
- June 11, 2026 Committee Meeting Minutes (Academic Affairs, Finance and Institutional Advancement, Student Affairs and Athletics committees)
- Southern Foods Contract
- Stratagon Request
- Memorandum of Agreement with Kentucky Office of Vocational Rehabilitation
- Motion made by Regent Hatchett for approval and seconded by Regent Stringer for approval of consent agenda items. There were no opposing votes. Motion passed.

5. Information and Action Items.

A. Student Government Association Report (Information Item).

Presenter: Regent Kylan Richard, SGA President

- Emphasized theme: "Honor the Legacy, Lead the Future."
- Focused on:
 - Student wellness
 - Mental health initiatives
 - Alumni engagement and networking
 - Fundraising and campus events

B. Institutional Advancement and External Relations. Mr. Michael DeCourcy, Vice President of Institutional Advancement and External Relations.

- Mr. DeCourcy introduced David King, who is a CFA, Senior Institutional Advisor with Mariner. Because of Mr. King's efforts and the endowment policy that Regent Moyer put together and was approved by the board, it resulted in about \$843,000 in support.

Presenter: Mr. David King

- **Current strategy:**
 - 70% equities
 - 30% fixed income/cash
- Expected long-term return:
 - Approximately 7.75% over the next 10 or 15 years
- Endowment growth:
 - Increased from \$25 million to \$29 million
 - Generated approximately \$5.6 million in investment gains
 - Provided \$1.4 million in university support over 18 months
- Regents had questions on market outlook and growth challenges.

C. Education and General Finance & Administration Updates. Dr. Heather Bigard, Vice President of Finance and Administration/CFO.

Presenter: Dr. Heather Bigard.

i. Fiscal Year 2025 Audit Update.

- Audit nearing completion
- Draft Management Discussion and Analysis (MD&A) received

ii. Fiscal Year 2026 Education and General Financial Update.

FY 26 Education and General Projection Revenue

- Tuition and Fees: \$22.9 million
- Uncollected Debt: \$3 million
- Net Tuition and Fees: \$13.3 million
- Total Revenue: \$41.34 million

FY27 Budget Education and General Revenue

- Tuition and Fees: \$16.8 million
- Uncollected Debt: \$3.02 million
- Net Tuition and Fees: \$9.24 million

- Total Revenue: \$33.80 million

FY 26 Education and General Expenses

- Salaries and Benefits: 20.82 million
- Operating Expenses: \$14.73 million
- Contingency/Transfer: \$817,543
- Debt Service: 1.69 million
- Total expenses: \$36.37 million
- Net Surplus: 4.96 million

FY 27 Education and General Budget

- Salaries and Benefits: 20 million
- Operating Expenses: \$13.37 million
- Contingency/Transfer: \$431,669
- Debt Service: 1.33 million
- Total expenses: \$33.80 million
- Net Surplus: 0

Education and General Auxiliary Services Budget

- FY26 Revenue Projection: \$12.6 million
- FY26 Expenses: \$11.6 million
- FY26 Net Surplus: Approximately \$931,655
- FY27 Revenue Projection: \$10.59 million
- FY27 Expenses: \$10.57 million
- FY 27 Net Surplus: \$14,465

iii. Capital Projects and Asset Preservation Pool (Action Item).

- Dr. Bigard provided a summary of the documents dating back to FY22, which she will bring before the board each time there is a change in the cost of a project as well as seeking approval from CPE.

- Chair Dukes questioned whether the documents were showing how much of a shortfall there is or a surplus. Dr. Bigard and Dr. Akakpo responded. Regent Hatchett also responded.
- Chair Dukes asked for a motion for the approval of the changes. Regent Hatchett made the motion. Regent Fields seconded the motion. No dissenting votes. Motion was passed.
- Dr. Bigard presented graphics containing legislative investment totals approximately \$183 million.
- **Major projects include:**
 - Health Sciences Building (\$55 million)
 - Residence Hall Renovations (\$48 million)
 - New projects including The Hall and Carver Hall Improvements (\$45 million)
 - Academic and Administrative Buildings (\$22 million)
 - New Chiller Plant
 - Several Regents had questions, comments and suggestions.
- Dr. Bigard summarized the Asset Preservation Pool Update, which includes \$133.25 million invested in current buildings and infrastructures.
- A voice vote was held on the approval of the Capital Projects and Asset Preservation Pool changes. Each Regent voted yes. Motion was approved and passed.

iv. Approve CNC Machine Purchase (Action Item).

- Dr. Bigard asked for approval of the CNC Machine purchase, a numerical control machine that will be used in the engineering program and installed in Shauntee Hall. This machine will cost \$270,465 and come from Title III funds. Regent Fields had a question.
- Chair Dukes asked for a motion for approval of the CNC machine. Regent Hatchett made the motion. Regent Moyer seconded the motion. No nays. The motion was approved and passed.

D. Academic Affairs Update. Dr. Michael Dailey, Provost and VP of Academic Affairs.

Presenter: Dr. Michael Dailey.

- Reviewed academic transformation efforts initiated in 2023.

Focus areas:

- Streamlined degree pathways
- Student success and retention
- Online education growth
- Polytechnic expansion
- Faculty excellence and development

Academic Growth:

- Online enrollment increased from 72 to 650 students within 16 months.
- 67 students graduated through online programs.
- Online and Global Education accounted for approximately 87% of enrollment growth, excluding dual-credit students.

Discussion Topics:

- Student-faculty ratios
 - Use of adjunct faculty
 - Nursing program accreditation requirements
 - Faculty staffing needs
- Regents had several questions on the updates.
 - i. **Approval of New Academic Programs (Action Item).**
 - Dr. Dailey asked for approval for the bachelor of science in health sciences. Regent Moyer commented on the request. Chair Dukes asked for a motion for approval of the Bachelor of Science in Health Sciences. Regent Fields made the motion for approval. Regent Moyer seconded the motion.
 - ii. **Approval of Tenure and Promotions (Action Item).**
 - Dr. Dailey asked for approval of tenure and promotion for eight candidates moving from assistant professor to associate professor set forth in Action Item attached.
 - Regents had comments on the approval.
 - Regent Obielodan made a motion for approval. Regent Rabinowitz seconded the motion. There were no nays. The motion passed and the candidates were approved.

- Regent Obielodan stated that he would like to see an increase for their base salary even if it's only a dollar as recognition for their value. Dr. Akakpo responded. Regent Obielodan responded that he just wanted to put it on the record.

E. Student Affairs Update. Mr. Adam Smith, Interim VP of Enrollment Management and Student Success.

Presenter: Mr. Adam Smith.

- The following have moved into the dorms: the football team, the band, the volleyball team, Student Government Association, the Royal Court and the Resident Assistants.
- Chair Dukes responded to the update.
- 2026 Fall Enrollment:
 - 727 freshmen (327 male, 400 female)
 - 265 sophomores (108 male, 157 female)
 - 209 juniors (75 male, 134 female)
 - 213 seniors (70 male, 143 female)
 - 199 graduate students (65 male, 134 female)
 - Total enrollment is 1,613. Fall 2025 enrollment was 1,671
- Student population is approximately 64% female and 36% male
- First time freshmen, the figures are 155 females and 157 males. For females, 30 less students than last Fall.
- Reported updates on the following:
 - Enrollment by state and country
 - Top academic programs, with Nursing leading
 - Housing occupancy and residence hall operations
 - Student well-being initiatives
- Regent Moseley had several questions.
- There are 312 dual-credit students and between 550 and 600 in the residence halls this semester.

6. Closed Session.

- The Board entered into closed session pursuant to KRS 61.810 (1)(c), (f) and (m) to discuss pending litigation, personnel matters that may result in appointments or dismissals for faculty or staff and to discuss records exempted from disclosures under

KRS 61.878(l)(m). Chair Dukes asked for a motion. Motion made by Regent Stringer and seconded by Regent Obielodan. Motion passed with no dissenting votes.

7. Reconvene in open session.

- Chair Dukes asked for a motion to reconvene into open session. Regent Obielodan made the motion to reconvene into open session. Regent Fields seconded the motion. No opposing votes. Motion passed.

8. Approval of President's Employment Contract (Action Item).

- Chair Dukes entertained a motion for the presidential contract. Regent Grimshaw made a motion to renew Dr. Akakpo's contract with the three or four edits to the language that has been discussed and proposed and make motion to empower Chair Dukes, as chairperson, with counsel, to finalize the detailed terms of the contract for the effective date of renewing it on the record renewal as of today. Regent Fields seconded the motion. Regent Moseley voted nay. Chair Dukes said the contract is approved pending the related edits. Motion passed.
- Regent Moyer said he has a motion that he would like to put on the floor. He said that after a sensitive discussion of faculty and staff compensation over the past decade that he'd like to make a motion to provide a \$1,000 one-time performance bonus payment for all full-time faculty and staff members at KSU effective September 1. Motion seconded by Regent Fields. No opposing votes. Chair Dukes said the motion was approved. Motion passed.
- Regent Obielodan thanked the board for approving a one-time performance bonus.

9. Closing remarks.

- Chair Dukes made final remarks that:
 - Addressed concerns arising from the August 5 Alumni Association meeting.
 - Expressed respect for alumni perspectives.
 - Reaffirmed confidence in President Akakpo's leadership.
 - Highlighted the Board's support for renewing the President's contract.
 - Emphasized commitment to KSU's future and student success.

10. Adjournment.

- Chair Dukes asked for a motion to adjourn. Regent Stringer made the motion. Regent Fields and Moyer seconded the motion. Motion passed.
- Meeting adjourned at 3:54 p.m.

Submitted by:

Nicole Sergent, Secretary
Board of Regents
Kentucky State University

Regent Tammi Dukes, Chair
Board of Regents
Kentucky State University

_____ Approved with no corrections

_____ Approved with corrections



KENTUCKY STATE UNIVERSITY BOARD OF REGENTS

ACTION ITEM XX

ACTION ITEM:

Approval Tenure and Promotion Candidates

FACTS:

The Tenure and Promotion process was implemented during the 2025-2026 academic year. Currently, there are eight faculty members employed at Kentucky State University that have completed the tenure and promotion process. Their portfolio packages have been reviewed by the unit Tenure and Promotion Committee, the Chair, Dean, the University Tenure and Promotion Committee, the Provost, and then final recommendation to the President.

BUDGETARY IMPLICATIONS:

The approval of the eight candidates will receive tenure status and or promotion. The change in rank is accompanied by an increment in salary.

RECOMMENDATION:

President Koffi Akakpo and Vice President of Academic and Student Affairs Michael D. Dailey recommend the approval of a change in rank for successfully completing the tenure and promotion process.

1. Dr. Dharma Khatiwada – tenure and promotion – change in rank to Associate Professor
2. Dr. Whitney Lawrence – tenure and promotion – change in rank to Associate Professor
3. Dr. Gussie Ann Lyttle-Burns – tenure and promotion – change in rank to Associate Professor
4. Dr. Richard Maiti – tenure and promotion – change in rank to Associate Professor
5. Dr. Patrese Nesbit – tenure and promotion – change in rank to Associate Professor
6. Dr. Eslam Omar – tenure and promotion – change in rank to Associate Professor
7. Dr. Frederick Williams – tenure and promotion – change in rank to Associate Professor
8. Dr. Clifton Wise – tenure and promotion – change in rank to Associate Professor

MOTION:

As President, I recommend the for consideration and approval, the presented candidates for tenure and promotion.



KENTUCKY STATE UNIVERSITY BOARD OF REGENTS

DATE: October 8, 2026

SUBJECT: Report of Presidential Expenses

FROM: Dr. Heather Bigard, VP Finance and Administration and CFO, Board Treasurer

ITEM: ACTION

BACKGROUND: The Board of Regents has requested a report of Presidential expenses.

SUMMARY OF PROGRAMS/ACTIVITIES: The following report captures the list of expenses transactions for the Office of the President from November 1, 2026 – August 30, 2026.

RECOMMENDATION: Approve the items as reported.

MOTION:

To approve the recommendation as stated.

Report of President's Expenses
November 1, 2025 - June 30, 2026

Description	'Transaction Date'	Total
Amazon Capital Services	6/30/2026	\$ 79.11
KOFFI C AKAKPO	5/31/2026	\$ 106.67
KOFFI C AKAKPO	5/31/2026	\$ 106.67
KY Community and Technical College	1/21/2026	\$ 1,000.00
Follett Higher Education Group Inc	11/14/2025	\$ 268.80
Amazon Capital Services	6/22/2026	\$ 20.89
Amazon Capital Services	3/30/2026	\$ 129.98
Amazon Capital Services	2/26/2026	\$ 431.25
SP CHRONICLE STORE	7/31/2025	\$ 59.00
May 2026 Fuel Charges	5/31/2026	\$ 113.59
April 2026 Fuel Charges	4/30/2026	\$ 44.76
March 2026 Fuel Charges	4/3/2026	\$ 23.04
Fuel Charges December2025 - Presid	12/31/2025	\$ 23.33
Fuel Charges November2025 - Presid	1/8/2026	\$ 27.61
Fuel Charges October2025 - Preside	10/31/2025	\$ 66.13
Southeast Printing and Mailing	5/8/2026	\$ 406.49
Staples	4/20/2026	\$ 133.55
Staples	3/31/2026	\$ 152.62
Staples	3/31/2026	\$ 48.62
Staples	3/31/2026	\$ 44.00
Staples	3/30/2026	\$ 173.75
Staples	3/30/2026	\$ 139.68
Staples	2/28/2026	\$ 11.39
Staples	2/28/2026	\$ 39.99
Staples	2/28/2026	\$ 54.10
Staples	12/31/2025	\$ 233.27
Staples	10/31/2025	\$ 36.27
Staples	10/31/2025	\$ 171.92
Staples	10/31/2025	\$ 145.08
Staples	10/31/2025	\$ 36.27
Staples	10/31/2025	\$ 106.75
Terri's Catering LLC	4/13/2026	\$ 1,529.09
Terri's Catering LLC	4/13/2026	\$ 2,670.91
Bingham, Vincent Sanchez.	2/20/2026	\$ 1,111.68
TST DAVINCIS PIZZA - F	1/31/2026	\$ 20.00
TST DAVINCIS PIZZA - F	1/31/2026	\$ 303.74
Board of Regents meeting	3/25/2026	\$ 54.70
Akakpo, Koffi C.	12/9/2025	\$ 8.90
Akakpo	7/1/2025	\$ (1,014.84)
Akakpo, Koffi C.	12/9/2025	\$ 102.00
MAR26 Pcard Entry	3/31/2026	\$ 1,710.50
Thurgood Marshall President HBCU FI	3/27/2026	\$ 657.44
Board of Regents meeting	3/25/2026	\$ 179.00
HOLIDAY INN EXPRESS	12/31/2025	\$ 135.32

HOLIDAY INN EXPRESS	12/31/2025	\$ 135.32
HOLIDAY INN EXPRESS	12/31/2025	\$ 135.32
HOLIDAY INN EXPRESS	12/31/2025	\$ 135.32
TRU BY HILTON NASHVILL	12/31/2025	\$ 757.05
MARRIOTT DES MOINES	10/31/2025	\$ 557.76
RES COURTYARDM	10/31/2025	\$ 601.23
SACSCOC	10/30/2025	\$ 73.94
MAR26 Pcard Entry	3/31/2026	\$ 1,309.40
Thurgood Marshall President HBCU FI	3/27/2026	\$ 1,166.61
12.19.26 Federal Legislative Advoca	2/13/2026	\$ 506.66
12.10.26 Federal Legislative Advoca	2/13/2026	\$ 671.67
DELTA 00623841832810	12/31/2025	\$ 506.66
DELTA 00623845700656	12/31/2025	\$ 671.67
Akakpo, Koffi C.	12/9/2025	\$ 808.37
End of Year Employee Celebration	12/8/2025	\$ 180.00
KOFFI C AKAKPO	5/31/2026	\$ 381.50
KOFFI C AKAKPO	5/31/2026	\$ 995.00
MAR26 Pcard Entry	3/31/2026	\$ 700.00
PASSPORT HEALTH 593	1/31/2026	\$ 581.00
COMMERCE LEXINGTON	1/31/2026	\$ 3,294.97
Akakpo, Koffi C.	12/9/2025	\$ 331.92
SACSCOC	10/30/2025	\$ 517.54
Postage Charges JUN26	6/30/2026	\$ 0.74
Postage Charges JUN26	6/30/2026	\$ 0.74
Postage Charges JUN26	6/30/2026	\$ 0.74
Postage Charges JUN26	6/30/2026	\$ 0.74
Postage Charges JUN26	6/30/2026	\$ 1.48
Postage Charges JUN26	6/30/2026	\$ 2.22
Postage Charges JUN26	6/30/2026	\$ 2.96
Postage Charges JUN26	6/30/2026	\$ 5.18
United Parcel Service	6/30/2026	\$ 26.39
Postage Charges May 2026	5/31/2026	\$ 0.74
Postage Charges May 2026	5/31/2026	\$ 1.48
Postage Charges May 2026	5/31/2026	\$ 1.90
Postage Charges May 2026	5/31/2026	\$ 3.28
Postage Charges May 2026	5/31/2026	\$ 11.84
Postage Charges May 2026	5/31/2026	\$ 20.72
Postage Charges APR26	4/30/2026	\$ 2.44
Postage Charges APR26	4/30/2026	\$ 8.14
Postage Charges APR26	4/30/2026	\$ 1.90
Postage Charges	3/31/2026	\$ 1.63
Postage Charges	3/31/2026	\$ 1.90
Postage Charges	3/31/2026	\$ 1.90
Postage Charges	3/31/2026	\$ 2.96
Postage Charges	3/31/2026	\$ 2.17
Postage Charges FEB26	2/28/2026	\$ 9.20
Postage Charges FEB26	2/28/2026	\$ 1.90

Postage Charges FEB26	2/28/2026	\$ 1.90
Postage Charges FEB26	2/28/2026	\$ 1.90
Postage Charges FEB26	2/28/2026	\$ 4.44
Postage Charges JAN26	1/31/2026	\$ 37.00
Postage Charges JAN26	1/31/2026	\$ 0.74
Postage Charges JAN26	1/31/2026	\$ 1.90
Postage Charges JAN26	1/31/2026	\$ 16.60
Postage Charges JAN26	1/31/2026	\$ 39.49
Postage Charges Dec25	12/31/2025	\$ 1.48
Postage Charges Dec25	12/31/2025	\$ 1.90
Postage Charges Dec25	12/31/2025	\$ 0.74
Postage Charges Dec25	12/31/2025	\$ 5.08
Postage Charges Dec25	12/31/2025	\$ 7.32
Completely KY	1/12/2026	\$ 141.75
Postage Charges Nov25	11/30/2025	\$ 1.48
Postage Charges Nov25	11/30/2025	\$ 2.44
Postage Charges Nov25	11/30/2025	\$ 262.70
Postage Charges Nov25	11/30/2025	\$ 0.74
Postage Charges Nov25	11/30/2025	\$ 1.48
Postage Charges Nov25	11/30/2025	\$ 2.22
Postage Charges Nov25	11/30/2025	\$ 2.64
Postage Charges Nov25	11/30/2025	\$ 2.91
KY State Treasurer	6/30/2026	\$ 4,237.50
Terri's Catering LLC	6/9/2026	\$ 2,000.00
KY State Treasurer	2/26/2026	\$ 284.85
KY State Treasurer	2/26/2026	\$ 299.70
KY State Treasurer	2/26/2026	\$ 760.90
KY State Treasurer	2/26/2026	\$ 769.65
KY State Treasurer	2/26/2026	\$ 299.70
KY State Treasurer	1/28/2026	\$ 1,613.45
KY State Treasurer	1/28/2026	\$ 1,398.00
KY State Treasurer	1/28/2026	\$ 399.60
KY State Treasurer	1/28/2026	\$ 209.25
KY State Treasurer	1/28/2026	\$ 54.00
KY State Treasurer	1/12/2026	\$ 950.00
KY State Treasurer	1/12/2026	\$ 482.79
KY State Treasurer	1/12/2026	\$ 536.34
Red Head Custom Cakes LLC	12/17/2025	\$ 687.50
KY State Treasurer	11/13/2025	\$ 1,199.50
TST DAVINCIS PIZZA - F	10/31/2025	\$ 1,800.85
American Express June 2026	6/30/2026	\$ 93.16
American Express May 2026	5/31/2026	\$ 93.16
April 2026 AmEx Charges	4/30/2026	\$ 93.16
March 2026 AmEx Charges	3/31/2026	\$ 93.16
Feb 2026 AmEx Charges	3/31/2026	\$ 433.36
ADT Security	1/31/2026	\$ 93.16
ADT Security 4043903 ADT.com FL	12/31/2025	\$ 93.16

ADT Security	11/30/2025	\$ 93.16
ADT Security	10/31/2025	\$ 93.16
Cornerstone Government Affairs, Inc	6/30/2026	\$ 1,500.00
Cornerstone Government Affairs, Inc	6/10/2026	\$ 3,000.00
Cornerstone Government Affairs, Inc	6/10/2026	\$ 3,000.00
Cornerstone Government Affairs, Inc	6/10/2026	\$ 3,000.00
Cornerstone Government Affairs, Inc	6/10/2026	\$ 3,000.00
Kirk Harrods Mobile Detailing	1/28/2026	\$ 125.00
Content With Purpose LTD	9/22/2025	\$ 18,000.00
Paper Charges May 2026	5/31/2026	\$ 58.09
Paper Charges	3/31/2026	\$ 58.09
Paper Charges Oct25	10/31/2025	\$ 58.09
Copy Charges JUN26	6/30/2026	\$ 168.00
Printing Charges JUN26	6/30/2026	\$ 127.40
Printing Charges JUN26	6/30/2026	\$ 4.00
Printing Charges May 2026	5/31/2026	\$ 158.75
Printing Charges May 2026	5/31/2026	\$ 8.60
Printing Charges APR26	4/30/2026	\$ 136.15
Printing Charges APR26	4/30/2026	\$ 7.75
Printing Charges	3/31/2026	\$ 129.50
Printing Charges	3/31/2026	\$ 5.26
Copy Charges	3/31/2026	\$ 201.75
Printing Charges FEB26	2/28/2026	\$ 126.90
Printing Charges FEB26	2/28/2026	\$ 5.64
Copy Charges FEB26	2/28/2026	\$ 32.00
Printing Charges JAN26	1/31/2026	\$ 26.40
Printing Charges JAN26	1/31/2026	\$ 0.80
Printing Charges JAN26	1/31/2026	\$ 75.60
Printing Charges Dec25	12/31/2025	\$ 38.70
Printing Charges Dec25	12/31/2025	\$ 0.30
Printing Charges Dec25	12/31/2025	\$ 37.10
Printing Charges Nov25	11/30/2025	\$ 18.90
Printing Charges Nov25	11/30/2025	\$ 0.70
Printing Charges Nov25	11/30/2025	\$ 1.00
Printing Charges Nov25	11/30/2025	\$ 123.60
Copy Charges Nov25	11/30/2025	\$ 8.80
KY Chamber of Commerce	6/30/2026	\$ 2,233.00
College Board	5/27/2026	\$ 400.00
Commerce Lexington Inc	1/20/2026	\$ 1,638.00
Frankfort Area Chamber of Commerce	1/20/2026	\$ 1,355.00
Rural Summit for Dr. Akapko	4/20/2026	\$ 3,500.00
Rural Summit for K. Smith	4/20/2026	\$ 3,500.00
Record Recv for Power of Place	4/20/2026	\$ 1,500.00
Grand Total		\$ 94,107.16

Report of President's Expenses**July 1, 2026 - August 30, 2026**

Description	'Transaction Date'	Total
Fuel Charges Aug 2026	8/31/2026	\$ 18.47
Fuel Charges July 2026	7/31/2026	\$ 53.01
Staples	8/31/2026	\$ 97.59
Staples	8/31/2026	\$ 39.18
Staples	8/31/2026	\$ 340.12
PURCHASING 5 CARD	8/31/2026	\$ 4,093.73
Staples	8/31/2026	\$ 35.07
Staples	8/31/2026	\$ 14.08
Staples	8/31/2026	\$ 122.21
Postage Charges AUG26	8/31/2026	\$ 1.56
Postage Charges AUG26	8/31/2026	\$ 0.78
Postage Charges AUG26	8/31/2026	\$ 0.78
Postage Charges AUG26	8/31/2026	\$ 1.56
Postage Charges AUG26	8/31/2026	\$ 3.70
KOFFI C AKAKPO	8/31/2026	\$ 656.40
KOFFI C AKAKPO	8/31/2026	\$ 684.39
KOFFI C AKAKPO	8/31/2026	\$ 792.40
KOFFI C AKAKPO	7/31/2026	\$ 425.40
KOFFI C AKAKPO	7/31/2026	\$ 971.79
SIAC Council of the Preside	8/15/2026	\$ 1,111.79
International Town & Gowr	8/27/2026	\$ 567.00
PURCHASING 5 CARD	8/31/2026	\$ 7,641.15
American Express Aug 2026	8/31/2026	\$ 1,259.28
PURCHASING 5 CARD	7/31/2026	\$ 500.00
American Express July 2026	7/31/2026	\$ 93.16
Printing Charges AUG26	8/31/2026	\$ 410.65
Printing Charges AUG26	8/31/2026	\$ 8.30
Printing Charges AUG26	8/31/2026	\$ 6.22
KOFFI C AKAKPO	8/31/2026	\$ 75.00
KOFFI C AKAKPO	7/31/2026	\$ 596.81
Grand Total		\$ 20,621.58



KENTUCKY STATE UNIVERSITY BOARD OF REGENTS

DATE: October 8, 2026

SUBJECT: Report of Purchase Orders over \$250,000

FROM: Dr. Heather Bigard, VP Finance and Administration and CFO, Board Treasurer

ITEM: ACTION

BACKGROUND: The Board of Regents has requested a report of Purchase Orders over \$250,000.

SUMMARY OF PROGRAMS/ACTIVITIES: The following report captures the list of purchase orders that exceed \$250,000 for FY27.

RECOMMENDATION: Approve the items as reported.

MOTION:

To approve the recommendation as stated.

Date Issued	PO Number	Vendor	Description	Amount	Fund
7/29/2026	P0045575	Midwest Manufacturing Resources	Equipment & Freight	\$ 270,465.19	Title III
8/17/2026	P0045701	Frankfort Plant Board	Utilities	\$ 2,651,802.00	E&G
8/21/2026	P0045731	Columbia Gas	Utilities	\$ 385,000.00	E&G/Auxiliary
7/31/2026	P0045587	ADP	Payroll System	\$ 300,000.00	E&G
7/31/2026	P0045590	Virgina Polytechnic Institute	Grant Subaward	\$ 240,000.00	ARC Econ
8/25/2026	P0045745	Transact	Electronic Lock Project	\$ 494,547.26	Asset PPP
8/28/2026	P0045781	Follett	Bookstore Contract	\$ 1,203,753.00	Auxiliary Services
9/18/2026	P0045964	Argent	Dormitory Lease Pymt	\$ 3,762,383.28	Auxiliary Services



KENTUCKY STATE UNIVERSITY BOARD OF REGENTS

DATE: October 8, 2026

SUBJECT: Shauntee Hall Resource Allocation Change

FROM: Dr. Heather Bigard, VP Finance and Administration and CFO, Board Treasurer

ITEM: ACTION

-

BACKGROUND: Funding changes that exceed \$1M require the approval of the Board of Regents

SUMMARY OF PROGRAMS/ACTIVITIES: The Shauntee Hall Renovation is entering Phase II that will include a new roof design to allow expansion of the 2nd floor. Additional Title III funds have been allocated to this project and a no-cost extension has been filed with the US Department of Education. The total project is still estimated at \$15,600,000, however, the Title III funding for this project has increased from \$3,000,000 to \$3,147,138.

RECOMMENDATION: Approve the items as reported.

MOTION:

Approve the increase in funding from Title III funds to support the Shauntee Hall Renovation.

Kentucky State University
Education & General Budget 2026-27
August 31, 2026 Report

Description	FY2026		FY2027			FY27 Compared to FY26	
	Actual As of 8/31/26	Actual 6/30/26 as of 9/22/26	Original Budget	As of 8/31/26	As of % of Budget	Actual FY27 Minus FY26 August	Change
Revenue							
Enrollment	2,618		2570 Fall : 2285 Spring	2,716			
Tuition and Fees	9,876,512	22,871,115	16,800,428	8,115,226	48%	(1,761,286)	-18%
Less Scholarships and Waivers	(1,858,725)	(6,471,084)	(4,536,115)	(152,102)	3%	1,706,623	92%
Less Uncollected	(9,338,479)	(3,243,021)	(3,024,077)	(3,526,792)	117%	5,811,687	62%
Net Tuition and Fees Collected	(1,320,692)	13,157,010	9,240,235	4,436,332	48%	5,757,024	44%
State Appropriations							
Base Appropriations	6,326,351	20,440,238	19,343,900	5,803,220	30%	(523,131)	-8%
Fire and Tornado	-	-	473,600	142,080	30%	142,080	NA
Online Program	-	-	2,000,000	600,000	30%	600,000	NA
Litigation- separate fund	-	-	645,000	645,000	100%	645,000	NA
Total State Appropriations	6,326,351	20,440,238	22,462,500	7,190,300	32%	863,949	14%
Sales and Services	217,060	7,568,278	1,200,000	294,386	25%	77,326	36%
Other Income	-	0	0	9,849	NA	9,849	NA
Endowment	-	0	800,000	-	0%	-	NA
Transfer In	-	0	100,000	-	0%	-	NA
Total Revenue	5,222,719	41,165,526	33,802,735	11,930,868	35%	6,708,149	128%
Expenses							
Salaries and Benefits							
Salaries	2,596,318	13,763,865	14,700,000	2,023,618	14%	(572,700)	-22%
Benefits	1,065,513	6,206,030	5,300,000	683,678	13%	(381,835)	-6%
Sub-total Salaries and Benefits	3,661,831	19,969,895	20,000,000	2,707,296	14%	(954,535)	-26.07%
Operating							
Supplies	1,335,037	2,646,469	600,000	63,135	11%	(1,271,902)	-95%
Travel			1,129,446	15,966	1%	15,966	NA
Interfund			75,000	-	0%	-	NA
Other			1,653,758	63,066	4%	63,066	NA
Memberships and Dues			253,081	28,728	11%	28,728	NA
Insurance			1,626,457	1,176,056	72%	1,176,056	NA
Equipment			109,168	484	0%	484	NA
SGA Royal Court			50,000	-	0%	-	NA
Student Activities			75,000	-	0%	-	NA
Vehicles			100,000	53,377	53%	53,377	NA
Contracted Services	559,266	8,673,227	2,750,000	531,828	19%	(27,438)	-5%
Repairs and Maintenance			600,000	176,437	29%	176,437	NA
Utilities	866,547	1,927,367	2,520,602	323,031	13%	(543,516)	-63%
Global Program Operating			500,000	-	0%	-	NA
Contingency/Transfers	-	652,642	431,669	20,923	5%	20,923	NA
Debt Service	676,507	1,688,870	1,328,554	676,507	51%	0	0%
Sub-Total Operating Expenses	3,437,357	15,588,575	13,802,735	3,129,538	23%	(307,819)	-9%
Total Expenses	7,099,188	35,558,470	33,802,735	5,836,833	17%	(1,262,355)	-18%
Surplus (Deficit)	(1,876,469)	5,607,056	0	6,094,034		7,970,503	425%

Auxiliary Budget 2026-27

Description	FY2026		FY2027			FY27 Compared to FY26	
	Actual as of 8/31/25.	Actual 6/30/26 as of 9/22/26	Original Budget	As of 8/31/26 627 Occupancy	As of % of Budget	Projected FY27 Minus FY26	Change
Revenue							
Housing	3,777,566	7,390,983	6,512,030	2,558,011	39%	(1,219,555)	-32%
Dining	1,859,097	3,281,789	3,051,888	1,069,899	35%	(789,198)	-42%
Bookstore	820,008	1,936,590	1,243,994	601,213	48%	(218,795)	-27%
Commissions/Other	-		159,000	38,672	24%	38,672	NA
Less Uncollected	(4,506,295)		(478,196)	-	0%	4,506,295	NA
Transfer - R&M House Repairs	-		100,000	-	0%	-	NA
Net Revenue	1,950,376	12,609,362	10,588,716	4,267,795	40%	2,317,419	119%
Expenses							
Salaries	93,922	440,195	668,026	81,979	12%	(11,943)	-13%
Benefits	35,214	158,843	157,029	24,321	15%	(10,893)	-31%
Contracted Services	394,104	6,603,867	4,958,787	330,024	7%	(64,080)	-16%
Operating	356,820	81,695	253,000	18,178	7%	(338,642)	-95%
Utilities	97,667	630,697	775,000	74,274	10%	(23,393)	-24%
Transfer Out	-	0	0	-	0%	-	NA
Debt Service	-	3,762,410	3,762,410	-	0%	-	NA
Total Expenses	977,727	11,677,707	10,574,252	528,775	5%	(448,952)	-46%
Surplus (Deficit)	972,649	931,655	14,464	3,739,020		(3,325,289)	-357%
Grant Total Surplus (Deficit)	(903,820)	6,538,711	14,464	9,833,054		4,645,214	514%
<i>Adjust for FY26 Anomaly</i>		<i>(5,605,564)</i>					
Adjusted Total Surplus (Deficit)	(903,820)	933,147	14,464	9,833,054		4,645,214	514%



KENTUCKY STATE UNIVERSITY BOARD OF REGENTS

DATE: October 8, 2026

SUBJECT: Purchase of Property

FROM: Dr. Heather Bigard, VP Finance and Administration and CFO, Board Treasurer

ITEM: ACTION

BACKGROUND: Funding changes that exceed \$1M require the approval of the Board of Regents

SUMMARY OF PROGRAMS/ACTIVITIES: A piece of property located at the Northwest quadrant of the East-West Connector and MLK is for sale. The total property is around 42 acres, with 15-17 usable. The total purchase would not exceed \$1,200,000 from USDA Facility Funds, pending USDA approval. The property is intended to be used to expand the Aquaculture Program.

RECOMMENDATION: Approve the expenditure of up to \$1,200,000 in USDA Facility Funds to purchase property located at the Northwest quadrant of the East-West Connector and MLK in Frankfort, KY.

MOTION: To approve the recommendation as stated.



KENTUCKY STATE UNIVERSITY BOARD OF REGENTS

DATE: September 7-8, 2026

SUBJECT: KSU Board: Staff Note for Agricultural Business Data Science Certificate Approval Request

FROM: Professor James Obielodan (Faculty Regent)

ITEM: ACTION— Approval to Establish the Agricultural & Business Data Science Undergraduate Certificate Program

BACKGROUND:

Agriculture is increasingly dependent on data, digital technologies, analytics, automation, geographic information systems, artificial intelligence, and evidence-based management. The proposed certificate responds to this transformation by combining agricultural knowledge with practical competencies in data acquisition, management, analysis, visualization, spatial analytics, and decision support.

The program is intentionally interdisciplinary and draws upon the academic strengths of Kentucky State University's agriculture and business programs. Its curriculum is designed to prepare students to apply data and analytical tools to agricultural production, agribusiness operations, supply chains, precision agriculture, digital farm management, and related organizational decision-making.

The certificate also responds to documented workforce demand. National projections cited in the program proposal identify approximately 104,766 annual job openings in food, agriculture, renewable natural resources, and environmental fields during 2025-2030, with approximately 90 percent requiring postsecondary education. The supporting workforce analysis also identifies substantial demand for science, engineering, business, management, agricultural, and analytical competencies.

Kentucky-specific analysis further demonstrates opportunities in occupations related to data science, operations research, market research, agricultural science, food science, and agricultural technology. The certificate is therefore structured as an applied data competency that complements a student's primary academic discipline rather than as a substitute for a bachelor's degree.

For additional information, please see the following attachments:

- KSU Board Staff Note_Agricultural Business Data Science Certificate.pdf
- Agricultural Business Data Science Certificate Program_Catalog Information.pdf
- Appendix A_Evidence of CPE Approval of KSU ABDS Certificate Program.pdf

SUMMARY OF PROGRAMS/ACTIVITIES:

RECOMMENDATION:

President Koffi C. Akakpo, upon the recommendation of Academic Affairs leadership and following approval by the Kentucky Council on Postsecondary Education (CPE), recommends that the Kentucky State University Board of Regents approve the establishment of the Agricultural & Business Data Science

Undergraduate Certificate Program, a 15-credit-hour undergraduate certificate program, and authorize its implementation beginning in Spring 2027.

The proposed program will be supported during its initial three-year development and implementation period by approximately \$298,895 in external funding from the USDA/NIFA 1890 Capacity Building Grants Program. Continuation of the program beyond the grant-funded period will be subject to the University's regular review of academic performance, enrollment demand, financial requirements, and long-term sustainability.

MOTION:

To approve the recommendation as stated.

I move that the Kentucky State University Board of Regents approve the establishment of the Agricultural & Business Data Science Undergraduate Certificate Program, a 15-credit-hour undergraduate certificate program, and authorize its implementation beginning in Spring 2027, with initial development and implementation supported by approximately \$298,895 in funding from the USDA/NIFA 1890 Capacity Building Grants Program. Continuation beyond the grant-funded period shall be subject to the University's regular academic, enrollment, financial, and sustainability review.

Agricultural & Business Data Science Undergraduate Certificate Program Proposal and Report submitted to KSU Board of Regents

Agenda Item	Approval to Establish the Agricultural & Business Data Science Undergraduate Certificate Program
Action Requested	Approval
Proposed Implementation	Following completion of all required institutional and Kentucky Council on Postsecondary Education approvals
Initial External Funding	\$298,895 USDA/NIFA 1890 Capacity Building Grant - Teaching Project
Project Team	Drs. James Obielodan, Mahateme Gebremedhin, Buddhi Gyawali, Chi Shen, and Jyotica Batra
Credential	Undergraduate Certificate
Credit Hours	15 credit hours
CIP Code	30.7102

PURPOSE

The Administration requests approval from the Kentucky State University Board of Regents to establish the Agricultural & Business Data Science Undergraduate Certificate Program (KSU ABDS Certificate), an interdisciplinary, workforce-focused certificate integrating agriculture, business, data science, management information systems, and geospatial technologies. Kentucky Council on Postsecondary Education (CPE) has approved establishing the Certificate Program. (Appendix A: Evidence of CPE Approval of KSU ABDS Certificate Program).

The proposed certificate is designed to prepare undergraduate students for emerging data-enabled careers in agriculture and agribusiness and to strengthen Kentucky State University's capacity to provide applied education in agricultural analytics, precision agriculture, business intelligence, geospatial technologies, database management, and data-driven decision-making.

The initiative is supported during its initial three-year implementation period by \$298,895 in funding from the U.S. Department of Agriculture/National Institute of Food and Agriculture (USDA/NIFA) 1890 Capacity Building Grants Program. (Appendix B_USDA-NIFA Approval of Grant Proposal_Data Competency for Agricultural Science.pdf)

BACKGROUND AND RATIONALE

Agriculture is increasingly dependent on data, digital technologies, analytics, automation, geographic information systems, artificial intelligence, and evidence-based management.

The proposed certificate responds to this transformation by combining agricultural knowledge with practical competencies in data acquisition, management, analysis, visualization, spatial analytics, and decision support.

The program is intentionally interdisciplinary and draws upon the academic strengths of Kentucky State University's agriculture and business programs. Its curriculum is designed to prepare students to apply data and analytical tools to agricultural production, agribusiness operations, supply chains, precision agriculture, digital farm management, and related organizational decision-making.

The certificate also responds to documented workforce demand, consistent with Gray-DI Decision framework). National projections cited in the program proposal identify approximately 104,766 annual job openings in food, agriculture, renewable natural resources, and environmental fields during 2025-2030, with approximately 90 percent requiring postsecondary education. The supporting workforce analysis also identifies substantial demand for science, engineering, business, management, agricultural, and analytical competencies. (Appendix C_Gray-DI_Decision Ready Program Economics Analysis of KSU ABDS Certificate Program.pdf).

Kentucky-specific analysis further demonstrates opportunities in occupations related to data science, operations research, market research, agricultural science, food science, and agricultural technology. The certificate is therefore structured as an applied data competency that complements a student's primary academic discipline rather than as a substitute for a bachelor's degree.

PROGRAM DESCRIPTION AND CURRICULUM

The proposed Agricultural & Business Data Science Certificate is a 15-credit-hour, five-course undergraduate credential.

- AFE 215 - Agribusiness Management - 3 credit hours
- AFE/MIS 200 - Introduction to Agriculture Business Data Science - 3 credit hours
- AFE 280 - Introduction to GIScience & Spatial Analytics - 3 credit hours
- MIS 303 - Business Database Systems - 3 credit hours
- MIS 305 - Tools and Techniques for Data-Driven Decision-Making - 3 credit hours

Four of the five courses are existing courses. Only one new interdisciplinary course, AFE/MIS 200, is required and is designed as a cross-listed course shared by Agriculture and Management Information Systems. (Appendix D_Proposal to Establish Agriculture Business Data Science Certificate Program_CPE.pdf).

The curriculum therefore makes substantial use of existing faculty expertise, courses, classrooms, technology, learning systems, and other institutional resources, limiting the

need for new infrastructure and reducing the University's financial exposure during implementation.

STUDENT LEARNING AND CPE ESSENTIAL SKILLS

The curriculum provides a scaffolded progression from foundational agribusiness and data literacy through geospatial analysis, database management, and advanced data-driven decision-making.

- agricultural and business data literacy;
- data collection, organization, management, and visualization;
- geographic information systems and spatial analytics;
- relational database systems;
- business intelligence and decision-support technologies;
- quantitative and analytical reasoning;
- evidence-based decision-making; and
- responsible and ethical use of data and digital technologies.

The curriculum has also been mapped to the Kentucky Council on Postsecondary Education Essential Skills Framework, progressing from introduction to reinforcement and mastery while developing critical thinking, quantitative reasoning, digital literacy, communication, teamwork, and problem-solving skills. (Appendix E_Agricultural Business Data Science Certificate Program_Aligned with CPE Essential Skills.pdf).

WORKFORCE AND ECONOMIC DEVELOPMENT IMPACT

Graduates will possess marketable, industry-relevant competencies applicable to agricultural data analytics, business intelligence, precision agriculture, digital farm management, supply-chain analytics, database management, GIS applications, and technology-enabled decision-support systems.

The program is intended to strengthen workforce preparation while contributing to Kentucky's agricultural and rural economies through data-informed innovation.

The certificate may also serve multiple student populations, including current agriculture majors, business and analytics students, community-college transfer students, adult and working learners, and students seeking a stackable credential that can complement a bachelor's degree.

STRATEGIC AND MISSION ALIGNMENT

The proposed certificate advances Kentucky State University's educational, workforce-development, land-grant, and applied-learning missions by integrating agriculture, business, data, and technology.

- expands access to high-value digital and analytical competencies;
- strengthens career preparation and workforce readiness;
- supports agricultural innovation and rural economic development;
- creates interdisciplinary collaboration between Agriculture and Business;
- supports student recruitment, retention, and degree completion;
- provides opportunities for stackable credentials and transfer pathways; and
- supports Kentucky State University's emerging applied and polytechnic orientation.

The certificate may also be integrated with related certificates and degree pathways, including agriculture, business, management information systems, geospatial technologies, and related disciplines.

INITIAL THREE-YEAR FUNDING

Implementation is supported by approximately \$298,895 in USDA/NIFA 1890 Capacity Building Grant funding.

Grant resources support activities associated with curriculum and course development, instructional capacity, faculty development, student support, applied learning, program implementation, evaluation, and supporting infrastructure.

This external funding substantially reduces the University's startup financial risk.

Importantly, the certificate does not initially require:

- creation of a new academic department;
- construction of new facilities;
- a new permanent full-time faculty line; or
- development of an entirely new curriculum.

The program is designed primarily around existing courses and instructional capacity, with grant-supported resources providing implementation support during the initial funding period.

PROGRAM ECONOMICS AND LONG-TERM SUSTAINABILITY

A Program Economics analysis has been completed to assess the financial implications of the proposed certificate.

The analysis concludes that the certificate has a favorable preliminary economic profile because four of the five courses already exist, only one new cross-listed course is required, substantial startup costs are supported by the USDA/NIFA grant, and the program can generate interdisciplinary student credit hours without initially requiring a new faculty line or facility.

Because grant funding is temporary, however, continued operation beyond the grant period should depend upon demonstrated enrollment, student outcomes, workforce relevance, instructional capacity, and financial sustainability.

Accordingly, the program will be monitored through enrollment, completion, student credit-hour production, course capacity, instructional costs, learning outcomes, workforce outcomes, and attributable revenues. A formal sustainability and grant-exit review should be completed before the expiration of USDA/NIFA funding to determine whether the program should be institutionalized, expanded, integrated, redesigned, or discontinued.

ACADEMIC REVIEW AND GOVERNANCE

The proposed certificate has progressed through Kentucky State University's academic curriculum review and approval process. The Kentucky Council on Postsecondary Education (CPE) has approved the establishment of the certificate program.

Supporting documentation demonstrates review and approval through the participating academic units and the University's faculty governance process, including the School of Agriculture and Natural Resources, School of Business, College of Business, Engineering and Technology, College of Agriculture, Health and Natural Resources, Faculty Senate Curriculum Committee, and Faculty Senate.

Following authorization by the Kentucky State University Board of Regents, implementation of the certificate program is planned to begin in Spring 2027.

ADMINISTRATIVE ASSESSMENT

The proposed Agricultural & Business Data Science Certificate presents Kentucky State University with a comparatively low-risk opportunity to establish an interdisciplinary, workforce-responsive credential in an area of increasing importance to agriculture and agribusiness.

The proposal is strengthened by:

- alignment with **Kentucky Senate Bill 185**, which establishes a framework for KSU to expand its academic mission through polytechnic-oriented curricular programs responsive to evolving workforce, industry, and economic development needs;
- documented workforce demand and alignment with **Kentucky workforce, higher-education, and CPE Essential Skills priorities**;
- an interdisciplinary curriculum integrating **agriculture, business, data analytics, GIS, and digital technologies**;

KENTUCKY STATE UNIVERSITY

BOARD OF REGENTS

- efficient use of **existing courses, faculty expertise, and institutional resources**, resulting in minimal new infrastructure requirements and no initial need for a new permanent faculty line;
- the **\$298,895 in USDA/NIFA funding** to support initial program development and implementation; and
- a defined framework for monitoring **enrollment, academic outcomes, program economics, and long-term post-grant sustainability**.

Approval will allow the University to leverage already-awarded federal resources while expanding applied educational opportunities for students and strengthening KSU's contribution to agricultural workforce development and Kentucky's data-driven economy.

RECOMMENDED BOARD ACTION

President Koffi C. Akakpo, upon the recommendation of Academic Affairs leadership and following approval by the Kentucky Council on Postsecondary Education (CPE), recommends that the Kentucky State University Board of Regents approve the establishment of the Agricultural & Business Data Science Undergraduate Certificate Program, a 15-credit-hour undergraduate certificate program, and authorize its implementation beginning in Spring 2027.

The proposed program will be supported during its initial three-year development and implementation period by approximately \$298,895 in external funding from the USDA/NIFA 1890 Capacity Building Grants Program. Continuation of the program beyond the grant-funded period will be subject to the University's regular review of academic performance, enrollment demand, financial requirements, and long-term sustainability.

PROPOSED MOTION

I move that the Kentucky State University Board of Regents approve the establishment of the Agricultural & Business Data Science Undergraduate Certificate Program, a 15-credit-hour undergraduate certificate program, and authorize its implementation beginning in Spring 2027, with initial development and implementation supported by approximately \$298,895 in funding from the USDA/NIFA 1890 Capacity Building Grants Program. Continuation beyond the grant-funded period shall be subject to the University's regular academic, enrollment, financial, and sustainability review.

References:

Appendix A_Evidence of CPE Approval of KSU ABDS Certificate Program.pdf

Appendix B_USDA-NIFA Approval of Grant Proposal_Data Competency for Agricultural Science.pdf

Appendix C_Gray-DI_Decision Ready Program Economics Analysis of KSU ABDS Certificate Program.pdf

Appendix D_Proposal to Establish Agriculture Business Data Science Certificate Program_CPE.pdf

Appendix E_Agricultural Business Data Science Certificate Program_Aligned with CPE Essential Skills

Appendix A: Evidence of CPE Approval of KSU ABDS Certificate Program

From: Tierra M Freeman <tierra.freeman@kysu.edu>

Sent: Wednesday, August 19, 2026 5:32 AM

To: Obielodan, James <james.obielodan@kysu.edu>; Gebremedhin, Maheteme <Maheteme.Gebremedhin@kysu.edu>; Bernard, Marcus <Marcus.Bernard@kysu.edu>; Tope, Avinash <avinash.tope@kysu.edu>

Cc: Akakpo, Koffi <Koffi.Akakpo19@kysu.edu>; Dailey, Michael <Michael.Dailey@kysu.edu>; Benson, Yolanda <yolanda.benson@kysu.edu>

Subject: FW: [Follow up and next steps] Certificate submitted

Greetings Dr. Obielodan,

Please see the approval from Ms. Brothers below. CPE portal is new and they are still working out the glitches. It will not show on the CPE dashboard until she returns from vacation.

Please prepare the staff not for the next BOR meeting to include on the agenda, and submit to the Provost.

As the catalog is published, please send the content and I will update it as the administrator with the help of CourseLeaf.

Tierra Freeman Taylor, Ph.D.
Assistant Vice Provost,
Institutional Effectiveness & Accreditation
Office of the Provost, Academic Affairs
SACSCOC IAL

Beta Kappa Chi National Scientific Honor Society, Faculty Advisor
Interdisciplinary Studies Advisor
Full Professor of Psychology, Graduate Faculty
400 East Main Street
424/229 Hathaway Hall
Kentucky State University
Frankfort, KY 40601
(502) 597-5932 – office
(rings through to cell phone)

Tierra.freeman@kysu.edu

Pronouns: she, her, hers

[Book time with Tierra M Freeman](#)

[Student Support and Resolution Pathway Guide](#)

THOROBREDS LEADING FOR IMPACT

#KSUFORWARD <http://cpe.ky.gov/ourwork/documents/2022-30strategicagenda.pdf>

This email contains information from Kentucky State University, and is intended solely for the use of the named recipient or recipients. It may contain confidential information, including but not limited to FERPA-protected information. If you are not a named recipient on the email, please delete this message because any unauthorized review, copying, or use of this message is prohibited.



From: Brothers, Sheila C (CPE) <sheila.brothers@ky.gov>
Sent: Tuesday, August 18, 2026 3:36 PM
To: Tierra M Freeman <tierra.freeman@kysu.edu>
Cc: Dailey, Michael <Michael.Dailey@kysu.edu>
Subject: RE: [Follow up and next steps] Certificate submitted

CAUTION: This is an external email. Do not click on links, open attachments or reply, unless you recognize the sender and know the content is safe.

Tierra, no need to send me those screenshots. I logged in as you so I could see what you entered.

I approve the creation of the Agricultural and Business Data Science Certificate at KSU. When I return from vacation, we'll troubleshoot why I can't see that record (and I will retroactively approve it in the portal, too).

Best regards,
Sheila

Sheila Brothers
Senior Director, Academic Excellence
Kentucky Council on Postsecondary Education
Phone: 502-892-3707

Agricultural Business Data Science Certificate

Catalog Introduction

CREDENTIAL	PROGRAM LENGTH	CURRICULUM
Undergraduate Certificate	15 Credit Hours	Five Applied Courses

The Agricultural Business Data Science Certificate is a 15-credit-hour undergraduate program that prepares students for emerging data-enabled careers in agriculture, agribusiness, and rural economic development. Its five-course curriculum integrates agricultural enterprise knowledge, business principles, data management, analytics, advanced spreadsheet applications, and Geographic Information Systems (GIS).

Through hands-on projects, case studies, and real-world agricultural datasets, students develop practical skills in data literacy, database systems, statistical analysis, visualization, performance measurement, and responsible data use. The program emphasizes applied problem-solving and technology-driven decision-making in areas such as precision agriculture, agribusiness analytics, supply-chain coordination, spatial analysis, and digital farm management.

Aligned with employer expectations and evolving workforce needs, the certificate prepares graduates for entry-level roles in agricultural analytics, agribusiness operations, agricultural technology support, enterprise data management, and related fields. Building on the University's strengths in agriculture, management information systems, and applied research, it supports workforce modernization, technology adoption, rural economic resilience, and broader participation in agricultural technology careers. The certificate may be completed as a standalone credential or incorporated into a bachelor's degree in agriculture, business administration, or a related discipline.

Catalog Course Descriptions

AFE 215 Agribusiness Management (3 cr)

This course provides an introduction to the management of non-farm businesses in agriculture. It includes: 1) the role of an agribusiness manager, 2) management as a strategy for long-term survival of a business, and 3) management of operations, marketing, financials, and human resources as part of an agricultural industry.

AFE/MIS 200: Introduction to Agriculture Business Data Science (3 cr.)

Prerequisites: BUA 101, MAT 115, or Instructor Consent.

This course introduces fundamental concepts and techniques of data analytics and foundational data science, with interdisciplinary applications in agriculture, business, and related fields. Students examine how data are generated, collected, managed, and analyzed to support evidence-based decision-making in organizational, environmental, and production systems.

The course develops essential competencies in data literacy, data types, data quality, governance, ethics, and responsible data use. Using spreadsheets and introductory

analytics tools, students apply basic statistical reasoning, exploratory data analysis, and data visualization techniques to transform raw data into actionable insights. Applied exercises and problem-based activities prepare students to support operational, financial, marketing, and managerial decisions in agriculture, business, environmental management, supply-chain operations, and other data-driven professional settings.

AFE-280 Introduction to GIScience & Spatial Analytics (3 cr.)

Prerequisite: AFE/MIS 200 or consent of the instructor.

This course introduces students to the fundamental concepts, tools, and applications of Geographic Information Systems (GIS) and geospatial technologies. Students gain hands-on experience working with GIS software to acquire, manage, visualize, and analyze spatial data. The course emphasizes spatial thinking, data-driven decision-making, and problem-solving using geospatial data. Through guided laboratories and applied exercises, students work with vector and raster datasets, coordinate systems, spatial analysis techniques, and cartographic visualization. Students apply GIS tools to real-world problems in agriculture, environmental science, urban planning, business site selection, and transportation systems.

MIS 303: Business Database Systems (3 cr.)

Prerequisite: BUA 101, with a grade of C or better or consent of the instructor.

This course introduces the business application of data models and the principles of data management design to meet organizational information needs. Emphasis is placed on designing and managing databases that support effective decision-making.

MIS 305 Tools and Techniques for Data-Driven Decision-Making

Prerequisites: MIS 300 or instructor consent

This course equips students with advanced Excel and digital tools for data-driven decision making across diverse professional and organizational contexts. Through hands-on exercises, students develop proficiency in key Excel functions while exploring business intelligence software, decision support systems, and data analytics platforms. Emphasis is placed on using data to support analysis, improve operational efficiency, and inform strategic decision-making in a variety of disciplines.



KENTUCKY STATE UNIVERSITY

Board of Regents
October 7, 2026

Fall 2026 Enrollment Trend

Enrollment Trend

Term	As of Date	Total
Fall 2026	09-08-2026	2,603
Fall 2025	09-08-2025	2,582
Fall 2024	09-08-2024	2,108
Fall 2023	09-08-2023	1,659

Fall 2026 Enrollment

First-Time Freshman Trend

Term	As of Date	Male	Female	Total
Fall 2026	09-08-2026	152	121	273
Fall 2025	09-08-2025	197	218	415
Fall 2024	09-08-2024	174	198	372
Fall 2023	09-08-2023	144	198	342

Fall 2025 Cohort Preliminary Retention

Fall 2025 - Fall 2026 Retention Rate (as of Sep 8, 2026)

Fall 2025 Class	Total Students	Registered Fall 2026	Retention Percentage
First Time Full Time Bachelor Degree Seeking	382	199	52.09%

Note: This is not the final retention rate. It is calculated based on data available as of Sep 8, 2026 and may change. The final IPEDS retention rate may be different when IPEDS reporting is completed.

****Fall 2026 Cohort Goal - 85%**

Preliminary Persistence Numbers

Spring-to-Fall Persistence Rate (as of Sep 8, 2026)

Spring 2026 CPE Class	Total Students	Persisted Students	Return Percentage
Doctor Professional	72	58	80.56%
Freshman	667	281	42.13%
GR Certificate	1	0	0.00%
Graduate Nondegree	2	1	50.00%
High School	880	225	25.57%
Junior	283	216	76.33%
Master's	284	184	64.79%
Senior	375	304	81.07%
Sophomore	305	218	71.48%
Undergraduate-Nondegree	4	4	100.00%
Grand Total	2,873	1,491	51.90%

Note: Spring-to-Fall persistence is counted when a Spring 2026 cohort student is registered in Fall 2026 or has graduated.

Student Success Intrusive Interventions

- Fall 2026 Cohort
 - All students assigned an academic advisor
 - Thorobred Success Plan (TSP) meetings
 - Mandatory advising meetings
 - Personal Success Coaching (PSC)
 - Cabinet assigned 25-30 FTFTF students
 - Weekly multi-modal curriculum
- Peer Tutoring Pilot (High DFW Foci)
 - Mathematics, chemistry and biology
 - Faculty nominations
 - Institutional and Federal Work Study



Housing and Residence Life Update

- Reassignment Process
 - September 17-19, 2026
 - September 21 – review by student accounts
 - September 22 – Student notification of status and move-in/move-out window
 - September 23-26 – Student moves
- Current Numbers
 - Combs - 88
 - Chandler - 85
 - Thoroughbred - 332
 - WM Young - 126
 - Total - 631



Housing and Residence Life Updates

- Resident Directors
 - Highly engaged and professional
 - Taking ownership of their communities and building a residential team
 - Rachel Yett – Chandler Hall, LaSaunda Wilson – Whitney Young Living Learning Community
 - Avis Brown – Thorobred Hall, Nigel Cochran – Combs Hall
- Resident Assistants
 - Duty hours
 - Engaging with their residents
- Work Study Desk Workers
- Security presence
 - 7:00p-7:00a (TH-Sun)
- Hall Meetings, Floor Meetings and Outings
- Communication and technology upgrades
 - On duty mobile phones
 - Camera reporting and monitoring
 - ITS Upgrades



Housing and Residence Life Updates



PROTECT *THE HILL!*





NO VISITORS

ARE PERMITTED IN THE
RESIDENCE HALLS AT THIS TIME.

DO YOUR PART. FOLLOW THE RULES.



**SCAN YOUR
KSU ID**
when entering
your residence hall.



**DO NOT
PROP OR HOLD
DOORS OPEN**
for anyone.



**DO NOT ALLOW
UNAUTHORIZED
INDIVIDUALS**
to enter behind you.



**YOU ARE
ON CAMERA**
Entrances, stairwells,
access doors, and
public areas are
monitored by
security cameras.



ZERO-TOLERANCE VIOLATION

ALLOWING OR ASSISTING AN UNAUTHORIZED PERSON TO
ENTER A RESIDENCE HALL IS A ZERO-TOLERANCE HEALTH
& SAFETY VIOLATION.

CONSEQUENCES MAY INCLUDE:



LOSS OF
CAMPUS
HOUSING



CAMPUS
BAN



SUSPENSION



EXPULSION



**YOUR SAFETY.
OUR PRIORITY.
OUR COMMUNITY.**

**PROTECT
THE
THOROGBRED
FAMILY.** 



QUESTIONS?
CONTACT YOUR
RESIDENT DIRECTOR.

PLEASE REVIEW THE
2026-2027 COMMUNITY
STANDARDS FOR
COMPLETE POLICIES.

KENTUCKY STATE
UNIVERSITY

Student Facing Homecoming Events

Sunday, October 4th

Powder Puff Game

Location: Jones Field
Time: 6:00pm -8:00pm

Midnight Bred Breakfast and Beats (Campus DJ's)

Location: Underwood Café
Time: 12:00 am -2:00am

Monday, October 5th

Bred Business Fair

Location: Flex Area
Time: 12:00 pm- 2:00 pm

Deal or No Deal

Location: Ballroom
7:00 pm -9:00 pm

Tuesday, October 6th

Beats and Bingo

Ballroom
7:00-10:00 pm

Wednesday, October 7th

Wine Down Wednesday

Location: Ballroom
Time: 12:00 pm-3:00 pm

SGA Inauguration

Location: Bradford Hall Auditorium
Time: 6:00 pm

SGA Inauguration Reception

Location: Ballroom
Time: Immediately following Coronation Ceremony

Thursday, October 8th

Coronation

Location: Bradford Hall Auditorium
Time: 7:00 pm

Coronation Celebration Ceremony

Location: Ballroom
Time: Immediately following Coronation Ceremony

Friday, October 9th

Greek Step Show

Location: William Exum Center
Time: 7:00 pm

Saturday, October 10th

Homecoming Parade

Location: Downtown Frankfort
Time: 7:00 am

Homecoming Special Activity

Location: Alumni Stadium
Time: 7:00-11:30 pm

Sunday, October 11th

Greek Bar B Que

Location: Student Center Court Yard
Time: 12:00pm- 3pm

Campus Clean Up

Location: Campus
Time: 3:00 pm



Community Standards Update

- Incident reports term to date
 - 53 Incident Reports to date
 - Visitation
 - Housing and Community Standards Violations
 - Health & Wellness
- University Court cases
 - Court Cases
 - Redesigned our University Court (2 staff, 2 faculty, 1 Chief Justice and 3 alternates)
 - Fall 2026 cases
 - 143 University Court cases related to Housing and Community Standards (Academic Year 25-26)
 - Will have cases over the next 6 weeks.



Presidential Ambassadors

A select group of outstanding students chosen to serve as official student representatives of the University and ambassadors of the Office of the President.

- Exemplify the traditions, values, spirit, and excellence of Kentucky State University and
- Serve as distinguished representatives of the **Thorobred Family**.
- **Launch September 21, 2026**
- **Responsibilities**
 - Serve as an official Presidential Ambassador and distinguished representative of Kentucky State University by:
 - Represent KSU and the Office of the President with the highest standards of professionalism, integrity, and excellence.
 - Serve as a visible and knowledgeable representative of the University at presidential, alumni, admissions, & special events.
 - Engaging with distinguished guests, University leaders, alumni, donors, prospective students, families, and community partners.
 - Represent the University at campus, community, and special events, both on and off campus.
 - Participating in recruitment, outreach, and social media initiatives that promote the University and the Thorobred experience.
 - Serving as a peer mentor and resource for current and prospective students.
 - Speaking to and engaging with diverse audiences on behalf of Kentucky State University, both virtually and in person.
 - Participate in community service, University service initiatives, and leadership opportunities.
 - Building meaningful relationships with members of the Thorobred Family and the broader Kentucky State University community.
 - Uphold the reputation, values, and traditions of Kentucky State University through exemplary conduct and service.
 - Demonstrate leadership, poise, confidence, enthusiasm, and genuine pride in representing Kentucky State University



Presidential Ambassadors, cont.

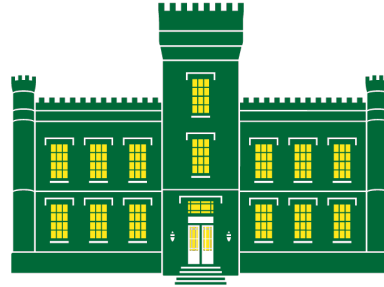
- Applicants should meet the following requirements:
 - **Good academic standing:** A cumulative GPA of **3.5 or higher**.
 - **Class standing:** At least **second-semester freshman** status.
 - **Enrollment:** Must be enrolled full-time as an undergraduate student at Kentucky State University.
 - **Campus involvement:** Be involved in campus activities, organizations, or programs while maintaining a healthy balance.
 - **Time commitment:** Be able to commit approximately **5–10 hours or more each week** to Presidential Ambassador responsibilities
 - **Know Your KSU:** Be willing to learn about Kentucky State University's history, traditions, programs, leadership, campus resources
 - **Campus tours:** Learn and confidently present the official KSU campus tour to prospective students, families, alumni, and visitors
 - **Communication skills:** Be comfortable speaking with and engaging people from a variety of backgrounds and experiences.
 - **Professionalism:** Represent Kentucky State University with a positive attitude, professionalism, pride, and respect.
 - **Event participation:** Be available to assist with major University events, presidential events, recruitment activities, etc.
 - **Flexibility:** Understand that Presidential Ambassador responsibilities may take place during evenings, weekends, University breaks,
 - **Teamwork:** Be willing to work with fellow Presidential Ambassadors, University leadership, faculty, staff, alumni, students.
 - **Thorobred Pride:** Uphold the values, expectations, traditions, and reputation of Kentucky State University.

The mission of the **Kentucky State University Presidential Ambassadors Program** is to cultivate a distinguished corps of student leaders who proudly represent Kentucky State University and the Office of the President with excellence, professionalism, integrity, and Thorobred pride



Staff Recruitment Update

- Office of Housing and Residence Life
 - Resident Director Chandler (Rachel Yett) – August 17
- Office of Academic Advising & Retention
 - Director of Student Success and Retention (Myiah Clemmons) – Sep 8
 - Professional Advisor (Joyua Brown) – Sep 8
- Office of Student Activities & Experience
 - Director of Student Experience (Jasmine Prince) – Sep 8
- Office of Community Well-Being
 - Mental Health Counselor (PAF Submitted)
 - Mental Health Counselor (PAF Submitted)
 - Personal Services Contract for mental health therapy
- Office of the University Registrar
 - Deputy University Registrar (Interviews Beginning)
- Senior Administrative Assistant (Posted)



**KENTUCKY STATE
UNIVERSITY**

Questions

Adam A. Smith

Interim Vice President of Enrollment Management & Student Success

Adam.Smith@kysu.edu

502-597-5283