KENTUCKY STATE UNIVERSITY BOARD OF REGENTS SPECIAL CALLED MEETING

*** Meeting Was Conducted in Person and by Teleconference ***
Tuesday, October 11, 2022
8:30 a.m. EDT

Harold R. Benson Research and Demonstration Farm
1525 Mills Lane
Frankfort, Kentucky 40601
(Primary Physical Location)

MINUTES

I. Call To Order

The Board's Chair, Regent Gerald Patton, called the meeting to order at 8:39 a.m.

II. Roll Call

Chair Patton called the roll:

Present Regent Herman Walston, EdD Present Regent Michael Adams, Jr. Regent Tammi Dukes Not Present Regent Edward Fields Present Regent Ernie Fletcher, MD Not Present Not Present Regent Ed Hatchett, Esq. Regent Jason Moseley Present Present Regent Charles Moyer, PhD Present Regent Robert Ramsey, Sr. Regent Savion Briggs Not Present Regent Gerald Patton, PhD Present

Seven Regents were present at roll call; a quorum was therefore established. Regent Tammi Dukes, Regent Ed Hatchett, and Regent Savion Briggs were not present at roll call but appeared shortly thereafter.

III. Approval of the Agenda

MOTION by Regent Adams:

Move the Committee to approve the agenda of the October 11, 2022, Special Called Meeting of the Board of Regents.

Seconded by Regent Walston and passed without dissent.

IV. Training Session: "Foundational Aspects of Trusteeship"

Dr. James Lyons, Sr., Senior Consultant with the Association of Governing Boards, presented the training session "Foundational Aspects of Trusteeship." Dr. Lyons asked Board members to share their personal interpretations and experiences regarding the first three principles of trusteeship he presented (Understand Governance, Lead by Example, and Think Strategically), and a discussion then ensued.

Dr. Lyons, Chair Patton, and Ms. Lisa Lang, General Counsel, discussed the permissibility of current Board members providing appointee recommendations to the Governor's Office—specifically, recommendations of individuals whose professional background or area of expertise would strengthen the Board as a whole. Dr. Lyons then continued presenting.

The Board took a brief recess and reconvened at approximately 10:23 a.m. Dr. Lyons continued his presentation with "Ten Habits of Highly Effective Boards."

Chair Patton asked Dr. Lyons a question regarding the historical emphasis on, and understanding of, the "value added" construct by boards of educational institutions as a component of student success, and his opinion as to how that may be added or parlayed into the issue of academic programs, academic quality, and student success today.

Dr. Lyons concluded the presentation by inviting questions from Board members. Dr. Lyons and Chair Patton discussed the structure of KSU's Board of Regent's committees and how they overlap with the full Board.

V. Lunch Break

MOTION by Regent Walston:

Move the Board to adjourn for lunch.

Seconded by Regent Dukes and passed without dissent.

VI. President's Presentation: "Plotting a Pathway Forward for KSU"

Following lunch, Chair Patton called for a motion to reconvene the meeting.

MOTION by Regent Briggs:

Move the Board to reconvene the meeting.

Seconded by Regent Dukes and passed without dissent. The meeting reconvened at 12:45 p.m.

Interim President Johnson and Dr. Daarel Burnette, Interim Chief of Staff, presented "Plotting a Pathway Forward for KSU." President Johnson began by establishing a four-part agenda for the afternoon session and then provided an overview and framework for moving KSU forward (Agenda Item I). Dr. Burnette continued with Agenda Item II: Current Steps to Address Pressing Challenges. President Johnson presented Agenda Item III: Envision a Future State for KSU's Business Model (An Intended Future), in which he engaged the Regents in a collaborative exercise to create KSU Distinction Narratives (also referred to as the KSU Value Proposition). President Johnson stated that it was a level-setting activity and the first step to envisioning a future for KSU, as the value proposition sits at the heart of the business model.

President Johnson concluded the presentation with Part IV: Identify Actionable Milestones to the Envisioned Future of KSU. He then recommended next steps and invited questions and comments.

As Regent Moyer began to ask a question, a technical difficulty occurred that lasted nearly nine minutes. When the meeting resumed, Board members shared comments as they reflected on President Johnson and Dr. Burnette's report.

Regent Fields asked President Johnson how the Board would be involved in his recommendation for an RFP to find a vendor to help KSU develop the strategic direction and plan.

Regent Walston inquired if the RFP would include some of the types of initiatives President Johnson mentioned in his previous comments. Attorney Lang asked President Johnson to clarify the purpose of the RFP.

Chair Patton asked what the time frame was for a more tangible timeline or compilation with the business model as the framework.

Chair Patton also requested from President Johnson a distilled version of the complex business model that he presented—approximately 5 to 7 pages in length—that could not only help the Board members understand and more succinctly articulate what the Board and Institution intend to do (namely, that the new business model is structured on sustainability rather than being a stop-gap measure for putting out fires), but that could also be shared with various bodies interested in the direction of the Institution.

VII. Closing Remarks

Chair Patton thanked President Johnson and Dr. Lyons for their presentations and perspectives.

VIII. Adjournment

MOTION made by Regent Briggs:

Move the Board to adjourn.

Seconded by Regent Dukes and passed without dissent.

The meeting was adjourned at 3:18 p.m.

Submitted by:

Zackory D. Alwell Zach Atwell

Secretary, Board of Regents Kentucky State University Regent Gerald Patton, PhD

Chair, Board of Regents Kentucky State University

_____ Approved with no corrections

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